

### Excellence in Safety Management

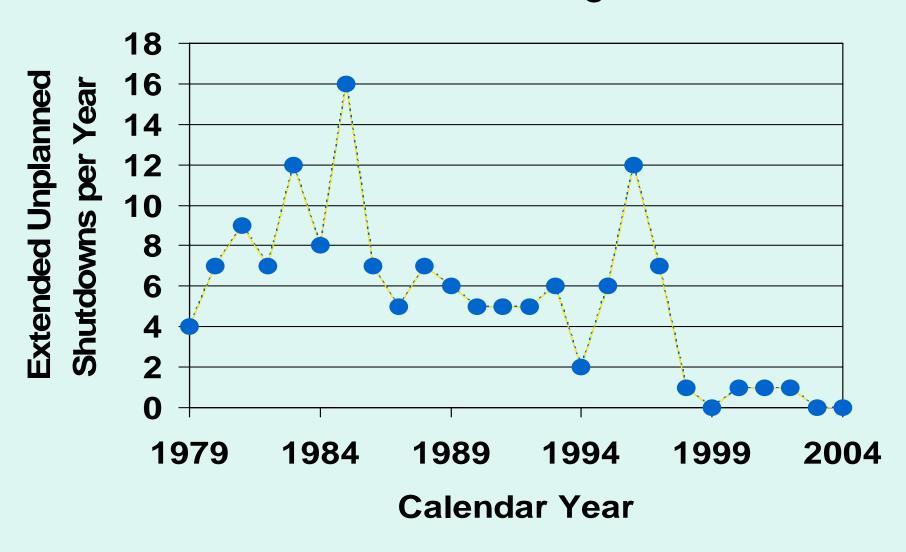
(Ensuring the Assurance of Adequate Protection and Enhancing Public Confidence)

Chairman Nils J. Diaz
U.S. Nuclear Regulatory Commission

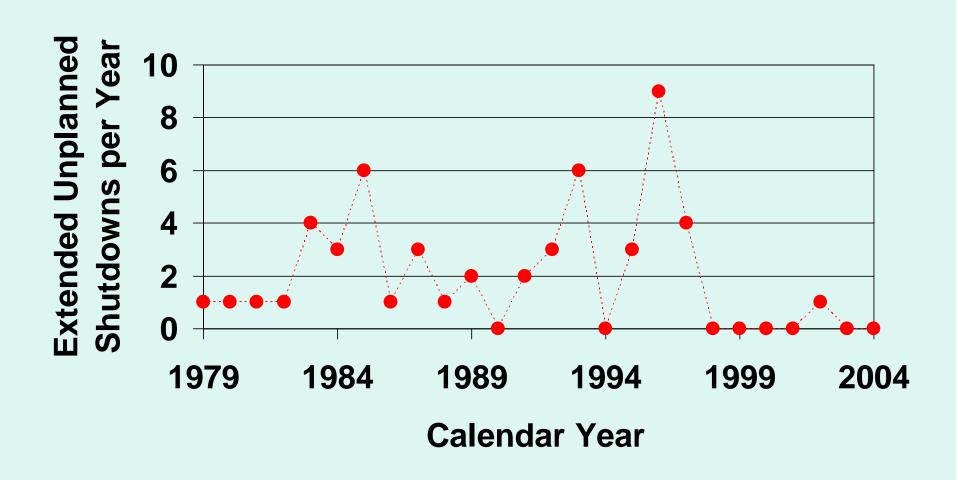
Institute of Nuclear Power Operations (INPO) 25<sup>th</sup> Annual CEO Conference

November 3, 2004 Atlanta, Georgia

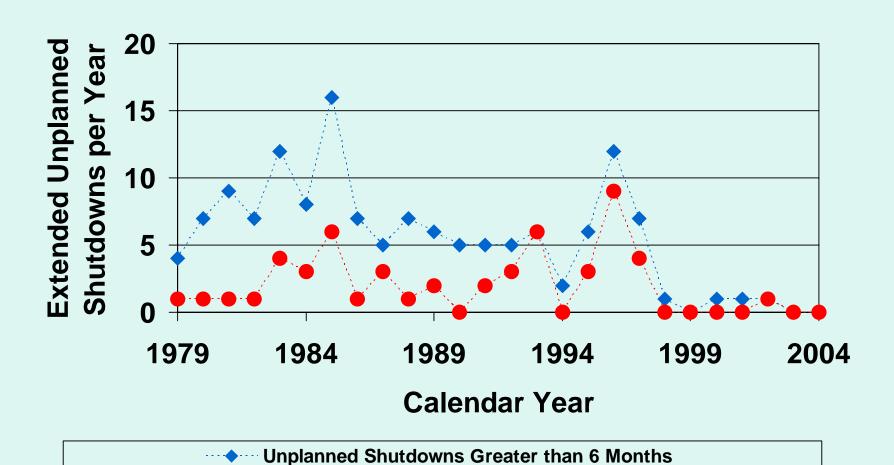
Figure 1 - Extended Unplanned Shutdowns 6 Months or Longer



# Figure 2 - Extended Unplanned Shutdowns 12 Months or Longer

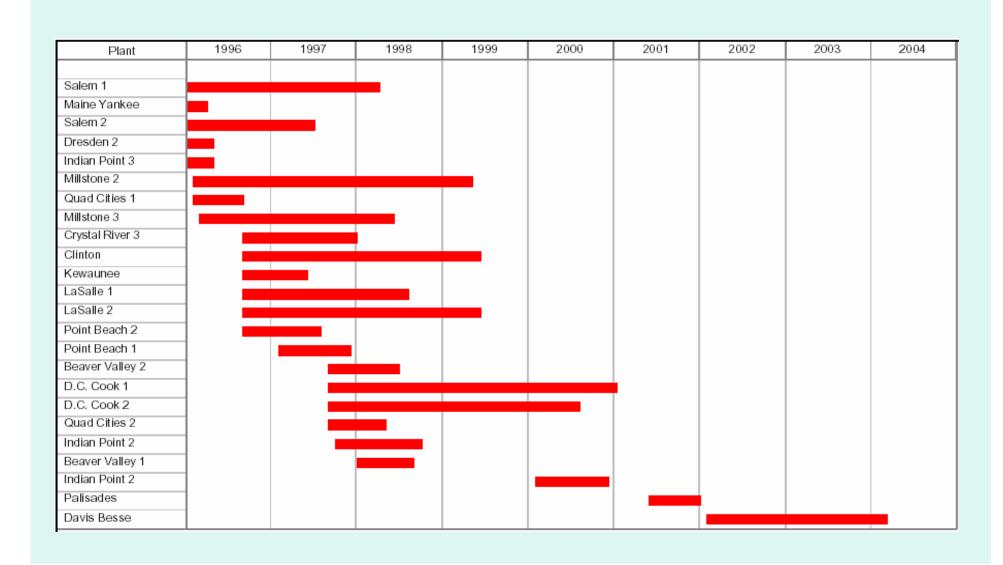


### Figure 3 - Extended Unplanned Shutdowns Greater Than 6 Months and 12 Months



**Unplanned Shutdowns Greater than 12 Months** 

## Figure 4 - Extended Unplanned Shutdowns 1996 - 2004



#### Figure 5 - Unplanned Reactor Shutdowns

